

# CRACKER BARREL OLD COUNTRY STORE, INC

Reported by  
**CRAWFORD CHAD**

## FORM 4

(Statement of Changes in Beneficial Ownership)

Filed 09/22/26 for the Period Ending 09/18/26

|             |                                               |
|-------------|-----------------------------------------------|
| Address     | 305 HARTMANN DRIVE<br>LEBANON, TN, 37087-4779 |
| Telephone   | 615-444-5533                                  |
| CIK         | 0001067294                                    |
| Symbol      | CBRL                                          |
| SIC Code    | 5812 - Retail-Eating Places                   |
| Industry    | Restaurants & Bars                            |
| Sector      | Consumer Cyclical                             |
| Fiscal Year | 07/31                                         |

FORM 4

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10.

OMB APPROVAL  
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UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF  
SECURITIES

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or  
Section 30(h) of the Investment Company Act of 1940

|                                                                                                                                                                                                                                                         |                                                                                                    |                                                                                                                                                                                                                                                           |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1. Name and Address of Reporting Person *<br><b>Crawford Chad</b><br><br>(Last) (First) (Middle)<br><b>305 S. HARTMANN DRIVE</b><br>(Street)<br><b>LEBANON TENNESSEE 37087</b><br>(City) (State) (Zip/Postal Code)<br><b>UNITED STATES</b><br>(Country) | 2. Issuer Name and Ticker or Trading Symbol<br><b>CRACKER BARREL OLD COUNTRY STORE, INC [CBRL]</b> | 5. Relationship of Reporting Person(s) to Issuer<br>(Check all applicable)<br><br>____ Director _____ 10% Owner<br><input checked="" type="checkbox"/> Officer (give title below) _____ Other (specify below)<br><b>SVP, Culinary &amp; Menu Strategy</b> |
| 3. Date of Earliest Transaction (MM/DD/YYYY)<br><b>9/18/2026</b>                                                                                                                                                                                        |                                                                                                    | 6. Individual or Joint/Group Filing (Check Applicable Line)<br><br><input checked="" type="checkbox"/> Form filed by One Reporting Person<br>____ Form filed by More than One Reporting Person                                                            |
| 4. If Amendment, Date Original Filed (MM/DD/YYYY)                                                                                                                                                                                                       |                                                                                                    |                                                                                                                                                                                                                                                           |

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

| 1. Title of Security (Instr. 3) | 2. Trans. Date | 2A. Deemed Execution Date, if any | 3. Trans. Code (Instr. 8) | 4. Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) | 5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4) | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 7. Nature of Indirect Beneficial Ownership (Instr. 4) |
|---------------------------------|----------------|-----------------------------------|---------------------------|-------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|----------------------------------------------------------|-------------------------------------------------------|
|                                 |                |                                   | Code                      | V                                                                 | Amount                                                                                        | (A) or (D)                                               | Price                                                 |
| Common Stock                    | 9/18/2026      |                                   | A                         |                                                                   | 3,577 (1)                                                                                     | A                                                        | \$0                                                   |
| Common Stock                    | 9/18/2026      |                                   | A                         |                                                                   | 4,438 (2)                                                                                     | A                                                        | \$0                                                   |

Table II - Derivative Securities Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of Derivate Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Trans. Date | 3A. Deemed Execution Date, if any | 4. Trans. Code (Instr. 8) | 5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) | 6. Date Exercisable and Expiration Date | 7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4) | 8. Price of Derivative Security (Instr. 5) | 9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4) | 10. Ownership Form of Derivative Security: Direct (D) or Indirect (I) (Instr. 4) | 11. Nature of Indirect Beneficial Ownership (Instr. 4) |
|------------------------------------------|--------------------------------------------------------|----------------|-----------------------------------|---------------------------|----------------------------------------------------------------------------------------|-----------------------------------------|-----------------------------------------------------------------------------------|--------------------------------------------|----------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|--------------------------------------------------------|
|                                          |                                                        |                |                                   | Code                      | V                                                                                      | (A)                                     | (D)                                                                               | Date Exercisable                           | Expiration Date                                                                                    | Title                                                                            | Amount or Number of Shares                             |

Explanation of Responses:

- (1) Represents an annual LTI plan award of time-based RSUs. This Award will vest in equal installments on 9/30/27, 9/30/28, and 9/30/29.
- (2) Represents an award of time-based RSUs granted in connection with the reporting person's employment with the company. This Award will vest in equal installments on 9/30/27 and 9/30/28 and will be contingent upon the reporting person's continued employment with the company on the respective vesting dates.

Reporting Owners

| Reporting Owner Name / Address                                                           | Relationships |           |                               |       |
|------------------------------------------------------------------------------------------|---------------|-----------|-------------------------------|-------|
|                                                                                          | Director      | 10% Owner | Officer                       | Other |
| Crawford Chad<br>305 S. HARTMANN DRIVE<br>LEBANON<br>TENNESSEE<br>37087<br>UNITED STATES |               |           | SVP, Culinary & Menu Strategy |       |

## Signatures

**Chad Crawford by Jennifer Lankford, attorney-in-fact**

**9/22/2026**

 Signature of Reporting Person

Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

\* If the form is filed by more than one reporting person, *see* Instruction 4(b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations. *See* 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, *see* Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB control number.

\* Form 4: SEC 1474 (03-26).